## Machiavelli: "Is it Better To Be Loved Than Feared?"

In 1513, Niccolo Machiavelli wrote a short treatise on political power that, justly or unjustly, has given him a reputation as a political opportunist. In this passage from Chapter 17 of The Prince, Machiavelli analyzes whether it is better for a ruler to be loved or feared.

This leads us to a question that is in dispute: Is it better to be loved than feared, or vice versa? My reply is one ought to be both loved and feared; but since it is difficult to accomplish both at the same time, I maintain it is much safer to be feared than loved, if you have to do without one of the two. For of men one can, in general, say this: They are ungrateful, fickly, deceptive and deceiving avoiders of danger, eager to gain. As long as you serve their interests, they are devoted to you. They promise you their blood, their possessions, their lives, and their children, as I said before, so long as seem to have no need of them. But as soon as you need help, they turn against you. Any ruler who relies simply on their promises and makes no other preparations, will be destroyed. For you will find that those whose support you buy, who do not rally to you because they admire your strength of character and nobility of soul, these are people you pay for, but they are never truly yours, and in the end you cannot get the benefit of your investment. Men are less nervous offending someone who makes himself lovable, than someone who makes himself frightening. For love attaches men by ties of obligation, which, since men are wicked, they break whenever their interests are at stake. But fear restrains men because they are afraid of punishment, and this fear never leaves them. Still, a ruler should make himself feared in such a way that, if he does not inspire love, at least he does not provoke hatred. For it is perfectly possible to be feared and not hated. You will only be hated if you seize the property or the women of your subjects and citizens. Whenever you have to kill someone, make sure you have a suitable excuse and an obvious reason; but above all else, keep your hands off other people's property; for men are quicker to forget the death of their father than the loss of their inheritance. Moreover, there are always reasons why you might want to seize peoples' property; and he who begins to live by plundering others will always find an excuse for seizing other people's possessions; but there are fewer reasons for killing people, and one killing need not lead to another.

When a ruler is at the head of his army and has a vast number of soldiers under his command, then it is absolutely essential to be prepared to be thought cruel; for it is impossible to keep an army united and ready for action without acquiring a reputation for cruelty.